



Canada Post  
Corporation

Registered  
Pension Plan

2025 Financial  
Statements

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# Management's Responsibility for Financial Reporting

The financial statements of the Canada Post Corporation Registered Pension Plan (the Plan) have been prepared by management, which is responsible for the integrity and fairness of the data presented therein. The accounting policies followed in the preparation of these financial statements conform to Canadian accounting standards for pension plans. Where appropriate, the financial statements include amounts based on management's best estimates and judgments.

In support of its responsibilities, management maintains systems of internal control and supporting procedures to provide reasonable assurance that transactions are authorized, assets are safeguarded and proper records are maintained. These controls include quality standards in hiring and training, the establishment of an organizational structure that provides a well-defined division of responsibilities and accountability for performance, and the communication of policies and guidelines. The Internal Audit group plans audits and reviews of pension activities as warranted through annual risk assessments.

Ultimate responsibility for the financial statements rests with the Canada Post Corporation Board of Directors. The Board of Directors ensures that management fulfills its responsibilities for financial reporting and internal control principally through the Audit Committee and the Pension Committee. The Audit Committee oversees the internal audit activities of the Plan, reviews the annual financial statements and the external auditor's report, and recommends them to the Board of Directors for approval. The Pension Committee, which is composed of the Chair of the Board of Directors of Canada Post Corporation and four directors who are not employees of the Corporation, meets regularly with management to satisfy itself that the delegated responsibilities are properly discharged.

The Plan's actuary, Mercer (Canada) Limited, completed an actuarial assessment of the assets and going-concern obligations of the Plan as of December 31, 2025, for inclusion in the Plan's financial statements. The results of the actuaries' assessment are set out in the actuaries' opinion. This assessment was performed in accordance with accepted actuarial practice. The actuarial assumptions used in these financial statements reflect management's best estimate of future economic events.

The Plan's external auditors, Ernst & Young LLP, conducted an independent audit of the financial statements in accordance with Canadian generally accepted auditing standards and performed such tests and other procedures as they considered necessary to express an opinion. The external auditors have access to the Audit and Pension Committees to discuss their audit and related findings as to the fairness of the Plan's financial reporting and any internal control recommendations observed during the audit.



**Doug Ettinger**  
President and Chief Executive Officer  
March 26, 2026



**Rindala El-Hage**  
Chief Financial Officer  
March 26, 2026

# Actuaries' Opinion

Ottawa

March 26, 2026

Mercer (Canada) Limited was retained by Canada Post Corporation to perform an actuarial assessment of the assets and going-concern obligations of the Registered Pension Plan as of December 31, 2025, and for inclusion in the Plan's financial statements.

The objective of the financial statements is to fairly present the financial position of the Plan as of December 31, 2025, as a going concern. While the actuarial assumptions used to estimate obligations for the Plan's financial statements reflect management's expectations of future events, and while in our opinion these assumptions are reasonable, the Plan's future experience will inevitably differ, perhaps significantly, from the actuarial assumptions. Any differences between the actuarial assumptions and future experience will emerge as gains or losses in future valuations, and will affect the financial position of the Plan at that time, as well as the contributions required to fund it.

As part of our assessment, we examined the Plan's recent experience relative to the economic and non-economic assumptions and presented our findings to management. In addition, we provided management with statistical, survey and other information used to develop its long-term assumptions.

Our assessment of the Plan's actuarial assets and obligations was based on:

- an extrapolation to December 31, 2025, of the results of our December 31, 2024, actuarial valuation of the Plan's going-concern obligations;
- pension fund data provided by Canada Post Corporation as of December 31, 2025;
- standards prescribed by the Chartered Professional Accountants of Canada for pension plan financial statements; and
- assumptions about future events that have been developed by management and Mercer (Canada) Limited, which reflect management's expectations of these events.

We have tested the membership and pension fund data for reasonableness and consistency, and we believe it to be sufficient and reliable for the purposes of the valuation. We also believe that the assumptions and methods employed in the valuation and extrapolation are, on the whole, appropriate. Our opinions have been given and our valuation performed in accordance with accepted actuarial practice.



**Cory Skinner**

Fellow of the Canadian Institute of Actuaries  
Fellow of the Society of Actuaries



**Frédéric Gendron**

Fellow of the Canadian Institute of Actuaries  
Fellow of the Society of Actuaries

**Mercer (Canada) Limited**

# Independent Auditor's Report

To the Board of Directors of Canada Post Corporation

## *Opinion*

We have audited the financial statements of the Canada Post Corporation Registered Pension Plan (the "Plan"), which comprise the statement of financial position as at December 31, 2025, and the statement of changes in net assets available for benefits and statement of changes in pension obligations and statement of changes in surplus for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Plan as at December 31, 2025, and its changes in net assets available for benefits, its changes in pension obligations and its changes in surplus for the year then ended in accordance with Canadian accounting standards for pension plans.

## *Basis for opinion*

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the Plan in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## *Other information*

Management is responsible for the other information. The other information comprises the information included in the 2025 Annual Report to Members, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information, and in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact in this auditor's report. We have nothing to report in this regard.

*Responsibilities of management and those charged with governance for the financial statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for pension plans, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Plan's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Plan or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Plan's financial reporting process.

*Auditor's responsibilities for the audit of the financial statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.

Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Plan's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Plan's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Plan to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Ottawa, Canada  
March 26, 2026

The logo for Ernst & Young LLP is written in a black, cursive, handwritten-style font.

Chartered Professional Accountants  
Licensed Public Accountants

# Financial Statements

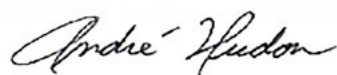
## Statement of Financial Position

As at December 31 (in millions of dollars)

	Defined benefit component	Defined contribution component	2025 total	Defined benefit component	Defined contribution component	2024 total
<b>Net assets available for benefits</b>						
<b>Assets</b>						
Investments (notes 5 and 6)	\$32,272	\$388	<b>\$32,660</b>	\$31,011	\$301	\$31,312
Investment-related receivables (note 5)	706	–	<b>706</b>	1,588	–	1,588
Contributions and other receivables (note 7)	78	–	<b>78</b>	74	2	76
Total assets	33,056	388	<b>33,444</b>	32,673	303	32,976
<b>Liabilities</b>						
Investment-related liabilities (note 5)	142	–	<b>142</b>	152	–	152
Accounts payable and accrued liabilities (notes 8 and 18)	42	–	<b>42</b>	42	–	42
Total liabilities	184	–	<b>184</b>	194	–	194
<b>Net assets available for benefits</b>	<b>\$32,872</b>	<b>\$388</b>	<b>\$33,260</b>	<b>\$32,479</b>	<b>\$303</b>	<b>\$32,782</b>
<b>Pension obligations and surplus</b>						
Pension obligations (note 14)	\$25,687	\$388	<b>\$26,075</b>	\$25,020	\$303	\$25,323
Surplus	7,185	–	<b>7,185</b>	7,459	–	7,459
<b>Pension obligations and surplus</b>	<b>\$32,872</b>	<b>\$388</b>	<b>\$33,260</b>	<b>\$32,479</b>	<b>\$303</b>	<b>\$32,782</b>

See accompanying notes to the financial statements.

Approved on behalf of the Board



**André Hudon**  
Chair of the Board of Directors



**Claude Germain**  
Chair of the Audit Committee

## Statement of Changes in Net Assets Available for Benefits

For the year ended December 31 (in millions of dollars)

	Defined benefit component	Defined contribution component	2025 total	Defined benefit component	Defined contribution component	2024 total
<b>Net assets available for benefits, beginning of year</b>	\$32,479	\$303	<b>\$32,782</b>	\$30,877	\$213	\$31,090
<b>Increase in net assets available for benefits</b>						
Investment income (note 10)	956	46	<b>1,002</b>	939	47	986
Changes in fair values of investment assets and liabilities (note 10)	736	–	<b>736</b>	1,910	–	1,910
Sponsor contributions (note 11)	–	36	<b>36</b>	–	33	33
Member contributions (note 11)	248	21	<b>269</b>	239	19	258
	1,940	103	<b>2,043</b>	3,088	99	3,187
<b>Decrease in net assets available for benefits</b>						
Retirement and survivor pension benefits (note 12)	1,295	–	<b>1,295</b>	1,241	–	1,241
Commuted value transfers and other lump sum payments (note 12)	63	17	<b>80</b>	49	8	57
Administration expenses (notes 13 and 18)	189	1	<b>190</b>	196	1	197
	1,547	18	<b>1,565</b>	1,486	9	1,495
<b>Increase in net assets available for benefits</b>	393	85	<b>478</b>	1,602	90	1,692
<b>Net assets available for benefits, end of year</b>	\$32,872	\$388	<b>\$33,260</b>	\$32,479	\$303	\$32,782

See accompanying notes to the financial statements.

## Statement of Changes in Pension Obligations

For the year ended December 31 (in millions of dollars)

	Defined benefit component	Defined contribution component	2025 total	Defined benefit component	Defined contribution component	2024 total
<b>Pension obligations, beginning of year</b>	\$25,020	\$303	<b>\$25,323</b>	\$24,267	\$213	\$24,480
<b>Increase in pension obligations</b>						
Interest on pension obligations	1,414	–	<b>1,414</b>	1,382	–	1,382
Benefits accrued	493	102	<b>595</b>	513	98	611
Changes in actuarial assumptions (note 14.b)	335	–	<b>335</b>	–	–	–
Experience losses (note 14.c)	–	–	<b>–</b>	181	–	181
	2,242	102	<b>2,344</b>	2,076	98	2,174
<b>Decrease in pension obligations</b>						
Retirement and survivor pension benefits (note 12)	1,295	–	<b>1,295</b>	1,241	–	1,241
Commuted value transfers and other lump sum payments (note 12)	63	17	<b>80</b>	49	8	57
Experience gains (note 14.c)	217	–	<b>217</b>	–	–	–
Changes in actuarial assumptions (note 14.b)	–	–	<b>–</b>	33	–	33
	1,575	17	<b>1,592</b>	1,323	8	1,331
<b>Net increase in pension obligations</b>	667	85	<b>752</b>	753	90	843
<b>Pension obligations, end of year</b>	<b>\$25,687</b>	<b>\$388</b>	<b>\$26,075</b>	\$25,020	\$303	\$25,323

See accompanying notes to the financial statements.

## Statement of Changes in Surplus

For the year ended December 31 (in millions of dollars)

	Defined benefit component	Defined contribution component	2025 total	Defined benefit component	Defined contribution component	2024 total
<b>Surplus, beginning of year</b>	\$7,459	\$ –	<b>\$7,459</b>	\$6,610	\$ –	\$6,610
Increase in net assets available for benefits	393	85	<b>478</b>	1,602	90	1,692
Net increase in pension obligations	(667)	(85)	<b>(752)</b>	(753)	(90)	(843)
<b>Surplus, end of year</b>	<b>\$7,185</b>	<b>\$ –</b>	<b>\$7,185</b>	\$7,459	\$ –	\$7,459

See accompanying notes to the financial statements.

# Notes to the Financial Statements

## 1. Plan description

The following description of the Canada Post Corporation Registered Pension Plan (the Plan) is a summary only. An exact and complete description of the Plan provisions can be found in the official Plan document. If there is any conflict between this summary and the official Plan document, the official Plan document will govern.

### a) General

The Plan is registered with the Canada Revenue Agency (CRA) under registration number 1063874. The Plan is a registered pension plan as defined in the *Income Tax Act* (ITA) and as such is not subject to income taxes on contributions or investment income received. The Plan is also registered with the Office of the Superintendent of Financial Institutions Canada (OSFI) under registration number 57136, and is subject to the *Pension Benefits Standards Act, 1985* (PBSA), and the regulations thereunder. Canada Post Corporation (the Corporation or Sponsor) sponsors and administers the Plan.

The Plan comprises both a defined benefit (DB) component and a defined contribution (DC) component. The DB component was established by the Corporation effective October 1, 2000, and covered all eligible employees. Effective January 1, 2010, the Corporation established the DC component for all newly hired Management and Exempt employees, along with those newly hired unionized employees who later transfer to a Management and Exempt position. As of June 1, 2014, all newly hired Union of Postal Communication Employees (UPCE) along with those newly hired unionized employees who later transfer to a UPCE position joined the DC component.

As of March 1, 2015, all newly hired Association of Postal Officials of Canada (APOC) employees along with those newly hired unionized employees who later transfer to an APOC position joined the DC component. As of September 1, 2016, all newly hired Canadian Postmasters and Assistants Association (CPAA) employees along with those newly hired unionized employees who later transfer to a CPAA position joined the DC component. Employees actively participating in the Canada Post Group RSP joined the DC component of the Plan on March 1, 2018.

The Plan is domiciled in Canada. The address of the Plan's registered office is 2701 Riverside Drive, Ottawa, Ontario.

A separate Supplementary Retirement Arrangement (SRA) (note 15) has been established by the Corporation to provide for benefits that exceed the maximum amount allowable under the ITA for registered pension plans.

### b) Benefits

#### *i. Defined benefit component*

##### **Retirement pensions**

A member is eligible for pension benefits immediately upon joining the Plan. A retirement pension is available based on pensionable service, the highest average pensionable earnings for five consecutive years of employment, and the age of the member at retirement. Members are eligible for an early retirement pension within 10 years of pensionable age. An unreduced retirement pension is available at pensionable age.

For members represented by the Canadian Union of Postal Workers, Urban Postal Operations or Rural and Suburban Mail Carriers, who became eligible to join the Plan on or after December 21, 2012, pensionable age is defined as (a) the later of age 65 or the age at which a member has completed two years of eligibility service or the age at which a member would have completed two years of Plan membership assuming that a member's Plan membership continues, or (b) age 60 if a member has at least 30 years of eligibility service.

For all other members, pensionable age is defined as (a) the later of age 60 or the age at which a member has completed two years of eligibility service or the age at which a member would have completed two years of Plan membership assuming that a member's Plan membership continues, or (b) age 55 if a member has at least 30 years of eligibility service.

#### **Benefits payable on termination of employment**

Benefits payable on termination of employment depend on a member's years of pensionable service and age and may include a lump sum amount equivalent to the commuted value of the pension or a deferred pension.

#### **Bridge benefits**

A bridge benefit is a temporary benefit in addition to a retirement pension. It is payable from retirement until the member reaches age 65, unless death or payment of Canada Pension Plan or Quebec Pension Plan disability benefits occurs first.

#### **Disability pensions**

A disability pension is an immediate pension payable on an unreduced basis. It is available to qualified members prior to pensionable age.

#### **Death benefits**

Death benefits may include ongoing financial support to survivors and dependent children, lump sum payments equal to the commuted value of the pension benefit, and a minimum payment guarantee on the death of the member.

#### **Indexing of benefits**

Pension and survivor benefits are automatically indexed for inflation in January by a percentage that reflects the average increase in the consumer price index (CPI).

### ***ii. Defined contribution component***

#### **Retirement benefits**

Retirement benefits are based on the accumulation of contributions and investment income allocated to the member's account.

#### **Benefits payable on termination of employment and death**

Benefits payable on termination of employment and death would result in a return of the accumulation of contributions and investment income allocated to the member's account.

## **c) Funding**

### ***i. Defined benefit component***

Plan benefits are funded by contributions and investment earnings. Contributions are required from both the Corporation and the members. These contributions, along with investment earnings, are designed to ensure the financial security of member benefits. The Plan's funding policy is reviewed annually and continually aims to achieve long-term stability in contribution rates for both the Corporation and Plan members. Contribution rates are established through actuarial funding valuations that are conducted annually to determine the funded position of the Plan. Employees, who are members of the Plan, are required to contribute a percentage of their pensionable earnings to the Plan at rates set by the Board of Directors. In 2025, member contributions were 8.4% (2024 – 8.4%) of earnings up to the year's maximum pensionable earnings (YMPE) (defined by the Canada Pension Plan and Quebec Pension Plan as \$71,300 in 2025) and 11.9% (2024 – 11.9%) of earnings in excess of this maximum.

### ***ii. Defined contribution component***

Plan benefits are funded by contributions and investment earnings. For DC members who commenced employment before January 1, 2013, the Corporation contributes 4% of the member's pensionable earnings. For DC members who commenced employment on or after January 1, 2013, the Corporation contributes 2% of the member's eligible earnings. Member contributions are optional up to a maximum of 4%. Additional matching contributions of up to 5% can be made by the Corporation based upon each member's age, years of eligible service and contributions. These contributions are invested as directed by each member from a selection of investment options authorized by the Plan's Pension Committee. The Pension Committee periodically reviews the performance of the funds and proposes changes, if required.

## **2. Summary of significant accounting policies**

### **a) Presentation**

These financial statements are prepared in Canadian dollars, the Plan's functional currency, in accordance with the accounting standards for pension plans in Part IV of the Chartered Professional Accountants of Canada Handbook – Accounting (CPA Canada Handbook).

The Plan has elected to comply on a consistent basis with IFRS Accounting Standards for its accounting policies that do not relate to its investment portfolio or its pension obligations. To the extent that IFRS in Part I of the CPA Canada Handbook are inconsistent with CPA Canada Handbook Part IV, Section 4600, the CPA Canada Handbook Section 4600 takes precedence.

These financial statements are prepared on a going-concern basis and present the information of the Plan as a separate financial reporting entity independent of the Sponsor and Plan members.

In accordance with CPA Canada Handbook Part IV, Section 4600, investment assets, including those over which the Plan has control or significant influence, are measured at fair value and presented on a non-consolidated basis.

## b) Investments

### Valuation of investments

Investments are stated at fair value. Fair value is an estimate of the amount of consideration that would be agreed upon in an arm's length transaction between knowledgeable, willing parties who are under no compulsion to act. In an active market, fair value is best evidenced by an independent quoted market price. In the absence of an active market, fair value is determined by valuation techniques that make maximum use of inputs observed from markets. The calculations of fair value are based on market conditions at a specific point in time and may not be reflective of future fair value.

Fair values of investments are determined as follows:

1. Short-term securities, which include short-term government securities and bank notes, are valued at cost or amortized cost, together with accrued interest or discounts earned, approximates fair value.
2. Fixed income securities quoted in an active market are valued at quoted closing market prices. Where a quoted year-end price in an active market is not available, an estimated value is calculated using discounted cash flows based on current market yields, comparable securities and financial analysis, as appropriate.
3. Equities quoted in an active market are valued at quoted closing market prices. Where a quoted price in an active market is not available for an equity, a suitable method of valuation is used by management to determine fair value using appropriate valuation techniques. In making such valuations, consideration is given to the use of bid and ask prices, previous transaction prices, discounted cash flows, earnings multiples, prevailing market rates for instruments with similar characteristics and other valuation techniques that are judged relevant to the specific situation.
4. Pooled funds and target date funds are valued at year-end net asset values, as provided by the pooled fund manager, using the closing market prices of underlying securities held in the pooled fund.
5. Derivative financial instruments, consisting of foreign exchange forward contracts, fixed income forward contracts, interest rate futures, interest rate swaps and total return swaps, are valued at year-end quoted market prices, where available. Where quoted market prices are not readily available, appropriate alternative valuation techniques are used to determine fair value, such as discounted cash flows using current market yields or rates.
6. Real estate investments are composed of investments in limited partnership pooled funds and direct ownership of properties. Limited partnership pooled funds values are based on net asset values provided by the funds' general partners. Real estate direct ownership values are presented net of all third-party financing. Income-producing properties are valued by independent accredited appraisers at a minimum at each year-end. The fair values of the mortgages are estimated using mark-to-market costs to current market yields at each year-end. Direct investments are typically measured at cost in the year of acquisition, as an approximation of fair value, unless specific and conclusive reasons exist to change the value. Non-operating real estate investments, including vacant land and real estate assets under construction, are measured at fair value. In circumstances where fair value is not otherwise observable, fair value is determined based on the most recent independent land appraisal, plus capitalized development costs incurred subsequent to the appraisal date, or, in the absence of such evidence, cost is considered a reasonable proxy for fair value until external evidence supports a change.
7. Investments in private equity and infrastructure include investments held directly and through ownership in limited partnership funds. These investments are valued by the funds' general partners under limited partnership agreements or through the use of appropriate valuation techniques. In determining such valuations, consideration is given to previous transaction prices, discounted cash flows, earnings multiples, prevailing market rates for instruments with similar characteristics and other valuation techniques that are judged relevant to the specific situation.

8. Investments in private debt are held through ownership in limited partnership funds. Limited partnership funds value is based on financial information provided by the funds' general partners under limited partnership agreements.

#### **Investment transactions and income**

All investment transactions are recorded when the risks and rewards of ownership are transferred. Purchases and sales of publicly traded investments are recognized on a trade-date basis. Real estate investment transactions are recognized on the date of closing for direct investments. Real estate and private equity pooled fund investment transactions are recognized on the cash call date. Investment income, including interest income, is recorded on an accrual basis. Dividend income is recognized on the ex-dividend date. Real estate, private equity, infrastructure and private debt income are recognized when dividends or distributions are received. Realized gains and losses on the sale of investments and the close of derivative contracts are recognized as gains and losses on disposition.

Change in unrealized gains and losses on investments represents the difference between the average cost and fair value of investments at the end compared to the beginning of each year. Change in unrealized gains and losses on derivative contracts represents the difference on fair values of the contracts from previously reported amounts or since the inception of the contracts if they were entered into during the year.

#### **Securities lending**

The Plan may enter into securities lending transactions. These securities lending activities are fully collateralized by securities, and the securities loaned continue to be accounted for as investments on the Statement of Financial Position. Income from securities lending activities is included in investment income.

#### **Investment transaction costs**

Transaction costs are incremental costs incurred in the purchase and sale of investments. Transaction costs are expensed and included in administration expenses in the Statement of Changes in Net Assets Available for Benefits.

#### **Management fees**

Management fees for private equity funds, infrastructure, real estate, private debt and external portfolio management are expensed and included in administration expenses in the Statement of Changes in Net Assets Available for Benefits. Management fees for pooled funds where the Plan's investment return from the fund is net of fees are expensed in investment income as incurred in the Statement of Changes in Net Assets Available for Benefits.

#### **c) Pension obligations**

Pension obligations for the DB component are determined based on actuarial valuations prepared by an independent firm of actuaries using the projected unit credit actuarial cost method and management's best estimate of future events. The year-end value of pension obligations is based on the most recent going-concern actuarial valuation prepared for funding purposes extrapolated to the year-end reporting date using management's best estimate assumptions.

Pension obligations for the DC component are the sum of the accumulated value of contributions and net investment income allocated to members' accounts.

#### **d) Contributions**

Contributions for current service are recorded in the year in which the related payroll costs are incurred. Elective service contributions are recorded in the year in which the member commits to purchase elective service.

Contributions for approved leaves of absence without pay are recorded in the year in which the leave without pay occurred. Special payments and transfer deficiency payments are recorded in the year to which they relate.

#### **e) Foreign currency translation**

Assets and liabilities denominated in foreign currencies are translated into Canadian dollars at exchange rates in effect at year-end. Income and expenses are translated at the rate of exchange prevailing at the time of the transaction. The realized and unrealized gains and losses arising from these translations are included in the changes in fair values of investment assets and liabilities.

#### **f) Use of estimates**

The preparation of financial statements requires management to make estimates and assumptions that affect the reported amount of assets, liabilities and pension obligations as at the date of the financial statements and the reported amounts of income and expenses during the reporting period. Significant estimates are used primarily in the determination of the pension obligations and the valuation of real estate, private equity, infrastructure and private debt investments. Actual results may differ from these estimates and the differences could be material.

#### **g) Benefits**

Benefits include payments to retired members made during the year and accruals for due but unpaid benefits at December 31. Commuted value payments and transfers to other pension plans are recorded in the period in which the Plan is notified and any remaining unpaid amounts are included in accounts payable and accrued liabilities. Accrued benefits for members of the Plan are recognized as part of the pension obligations.

#### **h) Approval of the financial statements**

These financial statements were approved by the Board of Directors of the Corporation on March 26, 2026.

### **3. New standards, amendments and interpretations adopted January 1, 2025**

There were no adoptions of newly issued standards, changes in existing standards or new interpretations during the year ended December 31, 2025, that had a material impact on these financial statements.

### **4. Future changes in accounting standards**

There are no significant impacts to these financial statements from any future changes in accounting standards issued but not yet effective. The revised Section 4600 requirements relating to the presentation and disclosure of investments are effective for annual periods beginning on or after January 1, 2027. The Plan has not early adopted these amendments. Management has not yet assessed the impact on the financial statements.

## 5. Investments

### Summary of defined benefit investments

As at December 31 (in millions of dollars)	2025		2024	
	Fair value	Cost	Fair value	Cost
Cash and short-term securities	\$ 533	\$ 534	\$ 508	\$ 506
Fixed income				
Canadian	9,446	9,994	9,337	9,762
United States	195	194	131	129
International	139	138	182	177
Real return bonds	3,272	3,404	3,270	3,340
	<b>13,052</b>	<b>13,730</b>	12,920	13,408
Public equities				
Canadian	2,121	1,215	2,047	1,163
United States	3,463	2,453	2,621	1,682
International	2,420	2,022	2,641	2,280
	<b>8,004</b>	<b>5,690</b>	7,309	5,125
Real estate (note 9.a) <sup>1</sup>				
Canadian	2,794	2,279	2,998	2,196
United States	1,229	900	1,220	814
International	524	543	410	470
	<b>4,547</b>	<b>3,722</b>	4,628	3,480
Private equity (note 9.c)				
Canadian	89	71	103	74
United States	1,584	1,152	1,584	1,080
International	500	216	524	223
	<b>2,173</b>	<b>1,439</b>	2,211	1,377
Infrastructure (note 9.e)				
Canadian	841	515	727	458
United States	872	561	753	466
International	1,475	896	1,303	793
	<b>3,188</b>	<b>1,972</b>	2,783	1,717
Private debt (note 9.g)				
Canadian	308	331	342	358
United States	277	266	171	154
International	190	187	139	129
	<b>775</b>	<b>784</b>	652	641
<b>Total defined benefit investments</b>	<b>32,272</b>	<b>27,871</b>	31,011	26,254
Accrued investment income	77	77	74	74
Cash margin at broker	69	69	123	123
Investment trades to settle	14	13	46	45
Derivatives	546	–	1,345	–
<b>Investment-related receivables</b>	<b>706</b>	<b>159</b>	1,588	242
Investment trades to settle	(6)	(6)	(34)	(33)
Derivatives	(136)	–	(118)	–
<b>Investment-related liabilities</b>	<b>(142)</b>	<b>(6)</b>	(152)	(33)
<b>Net defined benefit investment assets</b>	<b>\$ 32,836</b>	<b>\$ 28,024</b>	\$ 32,447	\$ 26,463

1. For entities where the Plan has effective control or significant influence, real estate assets are presented net of mortgage liabilities. These mortgage liabilities have a fair value of \$933 million and cost of \$935 million (2024 – fair value of \$808 million and cost of \$815 million).

## Summary of defined contribution investments

As at December 31 ( <i>in millions of dollars</i> )	2025		2024	
	Fair value	Cost	Fair value	Cost
Target date fund	\$ 294	\$ 224	\$ 227	\$ 185
Fixed income	10	9	9	8
GIC/money market	10	9	7	7
Canadian equity	24	16	17	13
Foreign equity	50	36	41	31
Total defined contribution investments	\$ 388	\$ 294	\$ 301	\$ 244
<b>Total plan investments</b>	<b>\$ 33,224</b>	<b>\$ 28,318</b>	<b>\$ 32,748</b>	<b>\$ 26,707</b>

### a) Fair value measurements

#### i. Fair value hierarchy

Investment assets, investment-related receivables and investment-related liabilities, recognized at fair value in the statement of financial position, must be classified in three fair value hierarchy levels, based on the transparency of the inputs used to measure the fair value as follows:

**Level 1:** Fair value is based on unadjusted quoted market prices in active markets for identical assets or liabilities.

**Level 2:** Fair value is based on observable inputs other than Level 1 prices, such as quoted market prices for similar assets or liabilities in active markets, quoted market prices for identical assets or liabilities in markets that are not active and other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities.

**Level 3:** Fair value is based on valuation methods where inputs that are based on non-observable market data have a significant impact on valuation. Non-observable inputs are supported by little or no market activity.

The classification of net investment assets by fair value hierarchy as at December 31, 2025, is as follows:

( <i>in millions of dollars</i> )	Level 1	Level 2	Level 3	Total
Cash and short-term securities	\$ 327	\$ 275	\$ –	\$ 602
Fixed income	–	13,005	119	13,124
Public equities	7,465	552	–	8,017
Real estate	–	–	4,547	4,547
Private equity	–	–	2,173	2,173
Infrastructure	–	–	3,188	3,188
Private debt	–	–	775	775
Derivative assets	–	546	–	546
Derivative liabilities	–	(136)	–	(136)
Defined benefit	7,792	14,242	10,802	32,836
Defined contribution pooled funds	–	388	–	388
<b>Total plan investments</b>	<b>\$ 7,792</b>	<b>\$ 14,630</b>	<b>\$ 10,802</b>	<b>\$ 33,224</b>

The classification of net investment assets by fair value hierarchy as at December 31, 2024, is as follows:

<i>(in millions of dollars)</i>	Level 1	Level 2	Level 3	Total
Cash and short-term securities	\$ 207	\$ 424	\$ –	\$ 631
Fixed income	–	12,880	108	12,988
Public equities	6,809	517	1	7,327
Real estate	–	–	4,628	4,628
Private equity	–	–	2,211	2,211
Infrastructure	–	–	2,783	2,783
Private debt	–	–	652	652
Derivative assets	1	1,344	–	1,345
Derivative liabilities	–	(118)	–	(118)
Defined benefit	7,017	15,047	10,383	32,447
Defined contribution pooled funds	–	301	–	301
<b>Total plan investments</b>	<b>\$ 7,017</b>	<b>\$ 15,348</b>	<b>\$ 10,383</b>	<b>\$ 32,748</b>

### **ii. Significant transfers between Level 1 and Level 2**

Changing market conditions during the year may result in transfers between the various fair value hierarchy levels, particularly if there is a change in the availability of quoted market prices or observable market inputs. In 2025, there were no significant transfers from Level 1 to Level 2 (2024 – no significant transfers). In 2025, there were no significant transfers from Level 2 to Level 1 (2024 – no significant transfers). Transfers between levels of the fair value hierarchy, for the purpose of preparing the above table, are deemed to have occurred at the beginning of the period.

### **iii. Changes in Level 3 fair value measurements**

Level 3 investments include real estate, infrastructure, private equity, private debt and certain public securities. For these investments, trading activity is infrequent and fair values are derived using valuation techniques. The significant inputs used in the pricing models, such as occupancy rates, capitalization rates and discount rates, are either non-observable or based on significant assumptions.

Changes in the fair value of Level 3 investments during 2025 are as follows:

<i>(in millions of dollars)</i>	Balance December 31, 2024	Contributed capital	Proceeds received	Gains (losses)		Balance December 31, 2025
				Realized	Unrealized	
Public equities <sup>1</sup>	\$ 1	\$ –	\$ –	\$ (1)	\$ –	\$ –
Fixed income	108	10	–	–	1	119
Real estate	4,628	368	(228)	101	(322)	4,547
Private equity	2,211	194	(258)	126	(100)	2,173
Infrastructure	2,783	331	(171)	94	151	3,188
Private debt	652	211	(76)	7	(19)	775
	<b>\$ 10,383</b>	<b>\$ 1,114</b>	<b>\$ (733)</b>	<b>\$ 327</b>	<b>\$ (289)</b>	<b>\$ 10,802</b>

1. Contributed capital and proceeds received for public equities include assets transferred from and to other levels.

Changes in the fair value of Level 3 investments during 2024 are as follows:

<i>(in millions of dollars)</i>	Balance December 31, 2023	Contributed capital	Proceeds received	Gains (losses)		Balance December 31, 2024
				Realized	Unrealized	
Public equities <sup>1</sup>	\$ 2	\$ 23	\$ –	\$ (23)	\$ (1)	\$ 1
Fixed income	218	–	(116)	(2)	8	108
Real estate	4,247	497	(171)	34	21	4,628
Private equity	2,094	222	(400)	242	53	2,211
Infrastructure	2,266	309	(140)	57	291	2,783
Private debt	580	165	(132)	4	35	652
	\$ 9,407	\$ 1,216	\$ (959)	\$ 312	\$ 407	\$ 10,383

1. Contributed capital and proceeds received for public equities include assets transferred from and to other levels.

Level 3 investments are based on valuation models that use non-observable inputs such as capitalization rates. The following analysis illustrates the sensitivity of real estate investment valuations to reasonably possible alternative capitalization rate assumptions. This analysis is performed for assets for which the Plan exercises a level of control of the assets. Direct real estate investments used stabilized net operating income and capitalization rates that vary from 4.0% to 9.25% (2024 – 4.0% to 8.75%). An increase of 25 basis points in the capitalization rate would decrease the total value of the real estate investment by \$114 million (2024 – \$94 million) and a decrease of 25 basis points in the capitalization rate would increase the total value of the real estate investment by \$120 million (2024 – \$102 million). The impact on the valuation from changes to the capitalization rate has been calculated independently of the impact of changes in other key variables. In actual experience, the factors that would cause a change in the capitalization rate would also cause changes in other valuation assumptions, which could amplify or reduce the impact on the valuation.

## b) Derivative financial instruments

Derivative financial instruments are financial contracts, the value of which is derived from the value of the underlying assets, indices, interest rates or currency rates. The Plan uses derivatives to manage financial risk and to enhance returns. Derivative contracts are transacted either in the over-the-counter (OTC) market or on regulated exchanges. Derivative financial instruments held by the Plan consist of foreign exchange forward contracts, interest rate futures and total return swaps.

Foreign exchange forward contracts are negotiated agreements that are transacted between counterparties in the OTC market. Foreign exchange forward contracts are contractual obligations to exchange one currency for another currency at a specified price at a predetermined future date.

Fixed income forward contracts are negotiated agreements that are transacted between counterparties in the OTC market. Fixed income forward contracts are contractual obligations to buy or sell a fixed income instrument at a specified price at a predetermined future date.

Interest rate futures are standard contracts traded on regulated futures exchanges. Interest rate futures contracts are contractual obligations to buy or sell an interest rate sensitive financial instrument at a specified price at a predetermined future date.

Interest rate swaps are negotiated agreements that are transacted between counterparties in the OTC market. Interest rate swap contracts are contractual obligations in which the counterparties agree to exchange periodic cash flows based on agreed-upon reference rates applied to a specified notional amount.

Total return swaps are negotiated agreements that are transacted between counterparties in the OTC market. Total return rate swap contracts are contractual obligations in which the counterparties agree to exchange periodic cash flows based on agreed-upon reference rates applied to a specified notional amount.

Notional amounts of derivative contracts represent the contracted amount to which a rate or price is applied for computing the cash flows to be exchanged. Notional amounts are the basis upon which the returns from, and the fair value of, the contract is determined. They are not recorded as assets or liabilities in these financial statements and they do not necessarily indicate the amount of future cash flow or the current fair value of the derivative contracts. Accordingly, notional amounts do not indicate the Plan's exposure to credit or market risks.

Derivative contracts are recorded in the statement of financial position at fair value. Derivative contracts become favourable (assets) or unfavourable (liabilities) as a result of fluctuations in market rates or prices relative to their terms. Fair values of derivative contracts can fluctuate significantly.

The aggregate notional amount and fair value of derivative contracts as at December 31, 2025, are as follows:

<i>(in millions of dollars)</i>	Notional amount		Fair value	
	Long	Short	Assets	Liabilities
Foreign exchange forward contracts	\$ 529	\$ (6,357)	\$ 65	\$ (8)
Fixed income forward contracts	1,882	-	9	(47)
Interest rate futures	321	(139)	1	(1)
Interest rate swaps	564	(644)	-	(80)
Total return swaps	471	-	471	-
	<b>\$ 3,767</b>	<b>\$ (7,140)</b>	<b>\$ 546</b>	<b>\$ (136)</b>

The aggregate notional amount and fair value of derivative contracts as at December 31, 2024, are as follows:

<i>(in millions of dollars)</i>	Notional amount		Fair value	
	Long	Short	Assets	Liabilities
Foreign exchange forward contracts	\$ 1,086	\$ (4,083)	\$ 6	\$ (87)
Fixed income forward contracts	1,991	-	9	(18)
Interest rate futures	331	(145)	2	(2)
Interest rate swaps	602	(602)	11	(11)
Total return swaps	1,074	-	1,317	-
	<b>\$ 5,084</b>	<b>\$ (4,830)</b>	<b>\$ 1,345</b>	<b>\$ (118)</b>

The net fair value of derivative contracts as at December 31, 2025, is in a \$410 million asset position (2024 – \$1,227 million).

As at December 31, 2025, the foreign exchange forward and interest rate futures contracts' terms to maturity were all within one year.

The net fair value of collateral pledged/(received) for derivative contracts as at December 31, 2025, is \$229 million (2024 – \$238 million). The collateral value is composed of \$69 million in cash and \$160 million in fixed income investments.

### c) Securities lending

The Plan participates in a securities lending program where it lends securities it owns to approved borrowers for a fee. All securities lent are recallable on demand at the option of the Plan.

The fair value of loaned securities and the security collateral received in respect of these securities on loan as at December 31 are as follows:

<i>(in millions of dollars)</i>	2025		2024	
	Fair value	Collateral	Fair value	Collateral
Securities lending	\$ 7,473	\$ 7,622	\$ 7,240	\$ 7,385

The collateral value is composed of \$5,532 million of public equities (2024 – \$5,682 million) and \$2,090 million of fixed income securities (2024 – \$1,703 million).

## 6. Risk management

### A. Defined benefit component

#### Funding risk

One of the main risks that the Plan faces is funding risk, the risk that the Plan's investment asset growth and contribution rates will not be sufficient to cover the Plan's pension obligations, resulting in an unfunded liability.

The Plan's net funded position can change relatively quickly if there are changes in the value of the Plan's investment assets or pension obligations. Either can result in a mismatch between the Plan's assets and its liabilities. The most significant contributors to funding risk are declines in discount rates and investments failing to achieve expected returns. In addition, the Plan's pension obligations are affected by non-economic factors like changes in member demographics.

The Board manages funding risk by monitoring and reviewing the funded ratio on an ongoing basis and ensuring that investment decisions are made in accordance with the Statement of Investment Policies and Procedures (SIPP). The SIPP is designed to provide the Plan with a long-term rate of return, net of expenses, of 4.5% above inflation. Achieving the CPI + 4.5% target will assist the Plan in meeting its funding objectives and the ongoing growth of its pension obligations. Asset-liability studies are conducted periodically to ensure that the Plan's investment strategy remains appropriate in challenging economic environments.

A liability driven investment (LDI) strategy has been implemented in which the Plan's asset mix better aligns with its liabilities. The objective of an LDI strategy is to reduce interest rate risk, moderate market volatility and ensure a more predictable funding outcome. The implementation of the LDI strategy has entailed an increase in bond holdings and the extension of bond duration as well as the use of interest rate derivatives where applicable. This has resulted in a better match of the assets to the liabilities. Furthermore, alternative investments will increase gradually depending on investment opportunities.

#### Financial risk management

The Plan is subject to a variety of financial risks as a result of its investment activities that could adversely affect its cash flows, financial position and investment income. The objective of investment risk management is to minimize the potential adverse effect of these risks and to optimize the gains over the entire portfolio.

The Board, with the assistance of the Pension Committee, staff, agents and advisors, is responsible for prudently managing, investing and administering the Plan in order to secure the pension benefits for Plan members. This requires the Board's oversight of the assets and liabilities to help ensure they are being managed in the best interest of the members. The Board has established an investment risk management framework, which outlines the Board's tolerance for risk and guides the development of investment strategies to meet the Plan's overall objectives.

Risk management for the Plan is performed by the Investment Management team through compliance with various processes and policies. Some of the policies in place include the SIPP and each of the fund manager mandates. The SIPP, approved by both the Pension Committee and the Board, prescribes a long-term debt-equity asset mix policy, requires portfolio investment diversification, sets guidelines on investment categories, and limits exposure to individual investments and major asset classes.

Risk assessment analysis for each risk category is performed and monitored regularly against the strategy and actions taken, when appropriate, according to the Plan's approved policies. In addition, as required, these risks are reviewed by the Investment Advisory Committee, the Pension Committee and the Board.

#### a) Credit risk

Credit risk is the risk of loss should the counterparty to a transaction default or otherwise fail to perform under the terms of the contract. The Plan is exposed to direct credit risk through its short-term securities, fixed income securities, derivative contracts and real estate investments. Credit risk on short-term securities is mitigated by only transacting with highly rated counterparties and establishing limits on the amount and term of short-term investments.

Credit risk on fixed income securities is mitigated by establishing limits on exposure to individual counterparties, monitoring credit ratings and adhering to the investment criteria as set out in the Plan's SIPP.

The Plan's fixed income investment credit risk exposure as at December 31 is as follows:

<i>(in millions of dollars)</i>	<b>2025</b>		<b>2024</b>	
<b>Credit rating</b>				
AAA/AA	<b>\$ 8,882</b>	<b>68%</b>	\$ 7,579	59%
A	<b>2,614</b>	<b>20%</b>	3,832	30%
BBB	<b>1,350</b>	<b>10%</b>	1,352	10%
<BBB	<b>206</b>	<b>2%</b>	157	1%
	<b>\$ 13,052</b>	<b>100%</b>	\$ 12,920	100%

Credit risk on OTC derivative foreign exchange forward contracts and interest rate swaps is mitigated through the use of netting agreements with counterparties.

Credit risk on exchange-traded interest rate futures derivatives is limited as these transactions are standardized contracts executed on established exchanges, each of which is associated with a clearing house that assumes the obligations of both counterparties and guarantees performance. Counterparty exposure is determined daily and collateral, consisting of cash and other acceptable securities, is either requested or delivered based on contracted terms.

Credit risk associated with the securities lending program is mitigated through receipt of non-cash security collateral with a minimum value of 102% of the fair value of the securities lent and is monitored on a daily basis. In addition, a full indemnity is provided by the Royal Bank of Canada, the Agent providing securities lending services to the Plan.

Credit risk on the Plan's real estate investments arises from the possibility that tenants may be unable to fulfill their lease commitments. The Plan mitigates this risk by diversifying investments by property type and geographic location and ensuring investments are managed by professional property managers.

## b) Market risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices, whether these changes are caused by factors specific to an individual investment or factors affecting all securities traded in the market. Market risk comprises interest rate risk, currency risk and other price risk.

### i. Interest rate risk

Interest rate risk is the risk that the fair value or future cash flow of the Plan's investments will fluctuate due to changes in market interest rates. It arises primarily on interest-bearing financial instruments held in the Plan's short-term securities and fixed income portfolio. Interest rate risk indirectly affects equities as earnings multiples change with changes in interest rates and the relative attractiveness of equities also changes with changes in interest rates. Excess cash is invested in short-term securities.

To properly manage the Plan's interest rate risk, guidelines on the weighting, term to maturity and duration for the short-term securities and fixed income securities are set and monitored. In addition, to further mitigate interest rate risk, the Plan may enter into interest rate futures and interest rate swap contracts.

The terms to contractual maturity of the Plan's fixed income securities as of December 31 are as follows:

(in millions of dollars)

	2025				
	Terms to maturity				Total
	Within 1 year	1 to 5 years	5 to 10 years	Over 10 years	
Interest-bearing financial instruments					
<b>Fixed income – Bonds</b>					
Government of Canada	\$ –	\$ 131	\$ 200	\$ 1,234	\$ 1,565
Canadian – Corporate	43	950	766	2,217	3,976
United States – Corporate	18	34	130	13	195
International – Corporate	–	39	25	75	139
Provincial and municipal	–	63	78	3,764	3,905
Real return – Canada	–	–	567	2,391	2,958
Real return – Provincial	–	–	–	282	282
Real return – Corporate	–	–	32	–	32
	<b>\$ 61</b>	<b>\$ 1,217</b>	<b>\$ 1,798</b>	<b>\$ 9,976</b>	<b>\$ 13,052</b>

(in millions of dollars)

2024

Interest-bearing financial instruments	Terms to maturity				Total
	Within 1 year	1 to 5 years	5 to 10 years	Over 10 years	
<b>Fixed income – Bonds</b>					
Government of Canada	\$ –	\$ 177	\$ 473	\$ 856	\$ 1,506
Canadian – Corporate	5	710	972	2,072	3,759
United States – Corporate	–	92	21	18	131
International – Corporate	–	50	77	55	182
Provincial and municipal	2	44	66	3,960	4,072
Real return – Canada	–	–	567	2,396	2,963
Real return – Provincial	–	–	–	276	276
Real return – Corporate	–	–	31	–	31
	<u>\$ 7</u>	<u>\$ 1,073</u>	<u>\$ 2,207</u>	<u>\$ 9,633</u>	<u>\$ 12,920</u>

As at December 31, 2025, an increase or decrease of 1% in the prevailing interest rates, assuming a parallel shift in the yield curve, with all other variables remaining constant, would decrease or increase the value of net assets available for benefits by approximately \$1,614 million (2024 – \$1,663 million). The Plan's interest rate sensitivity was determined based on the weighted duration of the Plan's fixed income securities. In practice, actual results may differ from this sensitivity analysis and the difference could be material.

## **ii. Currency risk**

Currency risk is the risk that the value of the Plan's investments will fluctuate due to changes in foreign exchange rates. It arises from Plan investments that are denominated in a currency other than the Canadian dollar, which is the Plan's functional currency. The Plan is exposed to the risk that the value of securities denominated in other currencies will fluctuate due to changes in foreign currency exchange rates.

The Plan does not speculate in currencies or hold net short positions. To mitigate its overall currency exposure, the Plan enters into derivative contracts for the purchase or sale of foreign currencies, to adjust the exposure to a particular currency. To mitigate counterparty risk, all transactions settle on a net basis. The Plan hedges between 15% and 45% of its total foreign currency exposure. All current contracts expire within one year. The Plan only deals with highly rated counterparties, typically major financial institutions, with a minimum credit rating of "A" as reported by a recognized credit rating agency.

The defined benefit plan's net investment asset exposure, net of foreign exchange forward contracts, by geographical location of the issuer and by currency as at December 31 are as follows:

<i>(in millions of dollars)</i>	Geographical location		Currency	
	2025	2024	2025	2024
Currency – Canadian \$ equivalent, net of foreign exchange forward contracts				
Net investment assets				
Canadian dollar	\$ 25,656	\$ 23,633	\$ 25,517	\$ 22,702
United States dollar	3,626	4,281	5,809	7,200
Euro	951	1,428	503	1,100
Other European	865	997	333	464
Japanese yen	115	150	115	150
Other Pacific	322	406	403	534
Emerging markets	1,301	1,552	156	297
	<b>\$ 32,836</b>	<b>\$ 32,447</b>	<b>\$ 32,836</b>	<b>\$ 32,447</b>

Based on the Plan's net exposure as at December 31, 2025, if the Canadian dollar strengthened or weakened by 10% in relation to all foreign currencies, with all other factors remaining constant, net assets available for benefits would have decreased or increased by approximately \$732 million (2024 – \$975 million). In practice, actual results may differ from this sensitivity analysis and the difference could be material.

The Plan's foreign currency forward contracts by currency as of December 31 are as follows:

<i>(in millions of dollars)</i>	2025				2024			
	Notional amount		Fair value	Average rate	Notional amount		Fair value	Average rate
Currency	Long	Short			Long	Short		
United States	\$ 529	\$ (4,636)	\$ 39	\$ 1.37	\$ 450	\$ (2,710)	\$ (81)	\$ 1.44
Euro	–	(1,199)	3	1.61	504	(1,016)	(1)	1.49
Japanese yen	–	(50)	2	0.01	20	(84)	–	0.01
British pound	–	(397)	12	1.84	112	(201)	(1)	1.80
New Zealand dollar	–	(75)	1	0.79	–	(72)	2	0.80
	<b>\$ 529</b>	<b>\$ (6,357)</b>	<b>\$ 57</b>		<b>\$ 1,086</b>	<b>\$ (4,083)</b>	<b>\$ (81)</b>	

### iii. Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices other than those arising from interest rate risk or currency risk. Changes in market prices may be caused by factors specific to an individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The Plan is subject to other price risk primarily through its public equity investments.

The Plan moderates other price risk through its policy of diversifying its investments across asset classes and geographical locations based on criteria established in the SIPP. Fund managers and investment staff regularly monitor the portfolio by sector, country, market capitalization and trading liquidity.

The Plan's exposure to other price risk as at December 31 is as follows:

<i>(in millions of dollars)</i>	2025		2024	
	Effective other price risk exposure	% of total other price risk exposure	Effective other price risk exposure	% of total other price risk exposure
Public equities				
Canadian	\$ 2,121	27%	\$ 2,047	28%
United States	3,463	43%	2,621	36%
International	2,420	30%	2,641	36%
	<b>\$ 8,004</b>	<b>100%</b>	<b>\$ 7,309</b>	<b>100%</b>

As at December 31, 2025, 24% (2024 – 23%) of the Plan's investments were in public equities. If public equity prices increased or decreased by 10% as at year-end, with all other factors remaining constant, net assets available for benefits would have increased or decreased by approximately \$780 million (2024 – \$726 million). In practice, actual results may differ from this sensitivity analysis and the difference could be material.

### c) Liquidity risk

Liquidity risk is the risk that the Plan will not be able to meet its financial obligations as they fall due. Liquidity risk also includes the risk of not being able to liquidate assets in a timely manner at a reasonable price. The financial liabilities of the Plan include investment-related liabilities, all of which will become due within the next year. The Plan is also exposed to the settlement of derivatives, margin calls on derivatives and pension-related payments. Note 5.b provides the terms to contractual maturity of the Plan's derivative contracts.

The Plan forecasts its cash requirement over the short and long term to determine whether sufficient funds will be available. The Plan's primary sources of liquidity are funds generated from investments and Sponsor and member contributions. The Plan primarily invests in securities that are traded in active markets and can be readily sold. Real estate, private equity, infrastructure and private debt investments are also subject to liquidity risk, which is mitigated by managing the overall amount invested in those asset classes and by limiting the amount invested in any one real estate property or pooled fund. The Plan retains sufficient cash and short-term security positions to maintain a reasonable level of liquidity.

The Plan's primary future liabilities include the pension obligations (note 14). In the normal course of operations, the Plan enters into mortgages and contracts that give rise to commitments (note 19), which may also impact liquidity.

## B. Defined contribution component

The Capital Accumulation Plan is represented by the net assets available for benefits and is managed individually by the participating members of the plan via guaranteed term deposits and pooled fund investments offered by Canada Life. The benefits a retiree or employee receives at retirement or on termination under this DC plan are not predetermined. Income distribution or benefits are based on the assets within the retiree's or employee's individual retirement plan account, upon death or termination of employment. Under the DC plan, the employee determines which investments their contributions, along with the contributions of the Corporation, are invested in from a selection of investment options available within the Plan. This allows the individual to create a portfolio suited to their own investment goals and tolerance for risk. The amount of money an individual employee has in the group plan account at retirement is based on the amount of contributions made over the years and the earnings these investments have made.

The Plan's administrator has adopted a Statement of Investment Policies and Procedures – Capital Accumulation Plans (the SIPP-CAP), which states investment guidelines and benchmarks used in providing investment options to members and permitted categories of investments. The SIPP-CAP was last amended on November 19, 2025, with no significant changes from the prior SIPP.

The Plan invests in pooled funds managed by Canada Life in accordance with the SIPP-CAP and member selections. A comprehensive review is conducted periodically, but no less frequently than annually, which includes comparison of returns to appropriate benchmarks and risk analysis.

## 7. Contributions and other receivables

<i>(in millions of dollars)</i>		2025	2024
<b>DB component</b>			
Current service contributions	– Sponsor	\$ –	\$ –
	– Members	18	12
Other contributions <sup>1</sup>	– Leave of absence	50	49
	– Elective service	5	8
Other		5	5
<i>DB plan total contributions</i>		<b>\$ 78</b>	<b>\$ 74</b>
<b>DC component</b>			
Current service contributions	– Sponsor/member	\$ –	\$ 2
<b>Total</b>		<b>\$ 78</b>	<b>\$ 76</b>

1. Leave of absence contribution receivables for approved leave of absence without pay are generally payable over a period equal to twice the period of leave of absence. Elective service contribution receivables for eligible service are payable over a maximum payment period of 20 years for members 45 years or older at the date of election, or to age 65 for members less than age 45 at the date of election.

## 8. Accounts payable and accrued liabilities

<i>(in millions of dollars)</i>	<b>2025</b>	2024
Accounts payable and accrued liabilities	<b>\$ 15</b>	\$ 16
Accrued benefits payable	<b>27</b>	26
	<b>\$ 42</b>	\$ 42

Accounts payable and accrued liabilities consist of \$42 million (2024 – \$42 million) related to the DB component and \$112 thousand (2024 – \$120 thousand) related to the DC component.

## 9. Investment in real estate, private equity, infrastructure and private debt

### a) Investment in real estate

The investment in real estate as at December 31 is as follows:

<i>(in millions of dollars)</i>	<b>2025</b>		2024	
	<b>Fair value</b>	<b>Cost</b>	Fair value	Cost
Direct investments	<b>\$ 2,063</b>	<b>\$ 1,672</b>	\$ 2,203	\$ 1,620
Pooled funds	<b>731</b>	<b>607</b>	795	575
Non-domestic pooled funds	<b>1,753</b>	<b>1,443</b>	1,630	1,285
	<b>\$ 4,547</b>	<b>\$ 3,722</b>	\$ 4,628	\$ 3,480

### b) Real estate net investment income (losses)

Real estate net investment income (losses) for the year ended December 31 is as follows:

<i>(in millions of dollars)</i>	<b>2025</b>	2024
Investment income	<b>\$ 200</b>	\$ 156
Net realized gains	<b>101</b>	34
Changes in net unrealized gains (losses)	<b>(322)</b>	21
	<b>\$ (21)</b>	\$ 211

### c) Investment in private equity

The investment in private equity as at December 31 is as follows:

<i>(in millions of dollars)</i>	2025		2024	
	Fair value	Cost	Fair value	Cost
Direct investments	\$ 135	\$ 89	\$ 99	\$ 64
Pooled funds	2,038	1,350	2,112	1,313
	<b>\$ 2,173</b>	<b>\$ 1,439</b>	<b>\$ 2,211</b>	<b>\$ 1,377</b>

### d) Private equity net investment income (losses)

Private equity net investment income for the year ended December 31 is as follows:

<i>(in millions of dollars)</i>	2025	2024
Investment income	\$ 29	\$ 33
Net realized gains	126	242
Changes in net unrealized gains (losses)	(100)	53
	<b>\$ 55</b>	<b>\$ 328</b>

### e) Investment in infrastructure

The investment in infrastructure as at December 31 is as follows:

<i>(in millions of dollars)</i>	2025		2024	
	Fair value	Cost	Fair value	Cost
Direct investments	\$ 1,293	\$ 656	\$ 1,108	\$ 604
Pooled funds	1,895	1,316	1,675	1,113
	<b>\$ 3,188</b>	<b>\$ 1,972</b>	<b>\$ 2,783</b>	<b>\$ 1,717</b>

**f) Infrastructure net investment income**

Infrastructure net investment income for the year ended December 31 is as follows:

<i>(in millions of dollars)</i>	2025	2024
Investment income	\$ 61	\$ 49
Net realized gains	94	57
Changes in net unrealized gains	151	291
	<b>\$ 306</b>	<b>\$ 397</b>

**g) Investment in private debt**

The investment in private debt as at December 31 is as follows:

<i>(in millions of dollars)</i>	2025		2024	
	Fair value	Cost	Fair value	Cost
Pooled funds	\$ 775	\$ 784	\$ 652	\$ 641

**h) Private debt net investment income (losses)**

Private debt net investment income for the year ended December 31 is as follows:

<i>(in millions of dollars)</i>	2025	2024
Investment income	\$ 46	\$ 41
Net realized gains	7	4
Changes in net unrealized gains (losses)	(19)	35
	<b>\$ 34</b>	<b>\$ 80</b>

## 10. Investment income and changes in fair values of investment assets and liabilities

Investment income by primary financial instrument type for the year ended December 31 is as follows:

<i>(in millions of dollars)</i>	<b>2025</b>	2024
<b>Interest income – defined benefit component</b>		
Cash and short-term securities	\$ 17	\$ 49
Canadian fixed income	461	445
United States fixed income	2	3
<b>Dividend income – defined benefit component</b>		
Canadian equities	60	65
United States equities	71	74
International equities	20	26
<b>Real estate income (note 9.b)</b>	<b>200</b>	156
<b>Private equity income (note 9.d)</b>	<b>29</b>	33
<b>Infrastructure income (note 9.f)</b>	<b>61</b>	49
<b>Private debt income (note 9.h)</b>	<b>46</b>	41
<b>Securities lending income</b>	<b>9</b>	9
<b>Derivatives</b>	<b>(20)</b>	(11)
<b>Defined benefit total investment income</b>	<b>956</b>	939
<b>Defined contribution investment income</b>	<b>46</b>	47
<b>Investment income</b>	<b>1,002</b>	986
<b>Net realized gains (losses) on investment assets and liabilities</b>		
Cash and short-term securities	2	4
Canadian fixed income	(272)	(33)
Canadian equities	442	175
United States equities	315	494
International equities	254	212
Real estate (note 9.b)	101	34
Private equity (note 9.d)	126	242
Infrastructure (note 9.f)	94	57
Private debt (note 9.h)	7	4
Derivatives	346	(92)
Total net realized gains on investment assets and liabilities	1,415	1,097
<b>Changes in net unrealized gains (losses) on investment assets and liabilities</b>	<b>(679)</b>	813
<b>Changes in fair values of investment assets and liabilities</b>	<b>736</b>	1,910
	<b>\$ 1,738</b>	<b>\$ 2,896</b>

## 11. Contributions

<i>(in millions of dollars)</i>		2025	2024
<b>Defined benefit</b>			
Sponsor	– Current service	\$ –	\$ –
	– Special payments	–	–
		–	–
Members	– Current service	246	237
	– Past service	2	2
		248	239
<b>Total defined benefit</b>		<b>\$ 248</b>	<b>\$ 239</b>
<b>Defined contribution</b>			
Sponsor	– Current service	\$ 35	\$ 32
	– Special payments	1	1
		36	33
Members	– Current service	21	19
		21	19
<b>Total defined contribution</b>		<b>\$ 57</b>	<b>\$ 52</b>

## 12. Benefits

<i>(in millions of dollars)</i>		2025	2024
Retirement and survivor pension benefits		\$ 1,295	\$ 1,241
Commutated value transfers		49	36
Lump sum death benefits		7	12
Refunds		7	1
Total defined benefit		\$ 1,358	\$ 1,290
Defined contribution termination payments		17	8
<b>Total plan benefits</b>		<b>\$ 1,375</b>	<b>\$ 1,298</b>

## 13. Administration expenses

<i>(in millions of dollars)</i>		2025	2024
Plan administration		\$ 25	\$ 30
Investment management fees		140	141
Transaction and custodial costs <sup>1</sup>		11	13
Professional fees		10	8
Other		4	5
		\$ 190	\$ 197

1. Transaction and custodial costs consist of both a DB component of \$10 million (2024 – \$12 million) and a DC component of \$1 million (2024 – \$1 million).

## 14. Pension obligations

<i>(in millions of dollars)</i>	<b>2025</b>	2024
DB obligations	<b>\$ 25,687</b>	\$ 25,020
DC obligations	<b>388</b>	303
	<b>\$ 26,075</b>	\$ 25,323

### a) Actuarial methodology

The actuarial present value of the pension obligations is an estimate of the value of pension obligations of the Plan in respect of benefits accrued to date for all active and inactive members. The obligations are measured using the same actuarial assumptions and methods used for the Plan's going-concern funding valuation as required by OSFI and the PBSA, and reflect management's best estimates. The most recent actuarial valuation for funding purposes, prepared by Mercer (Canada) Limited as at December 31, 2024, was extrapolated to determine the pension obligations as at December 31, 2025. The valuation used the projected unit credit actuarial cost method with respect to benefits and assumes that the Plan will continue on a going-concern basis. The next valuation for funding purposes will be prepared as of December 31, 2025.

### b) Plan provisions and actuarial assumptions

The actuarial assumptions used in determining the pension obligations reflect management's best estimates of future economic events and involve both economic and demographic assumptions. The demographic assumptions include considerations such as mortality, withdrawals and retirement rates.

The primary economic assumptions include the discount rate, salary escalation rate and the inflation rate. The discount rate is based on the long-term expected fund return, less a margin for adverse deviations.

The inflation rate is based on the consumer price index and the salary escalation rate incorporates the most recent collective agreements, the inflation rate assumption and the long-term expectation of growth in wages. Each of the assumptions is updated periodically based on a detailed review of the Plan's actual results and expectations for future trends.

A summary of the primary economic assumptions as at December 31 is as follows:

	<b>2025</b>	2024
Discount rate	<b>5.8%</b>	5.8%
Salary escalation rate		
– Union groups	<b>Per the most recent collective agreement or as agreed with respective unions</b>	Per the most recent collective agreement or as agreed with respective unions
– Following expiry of collective agreements and non-unionized groups – long-term	<b>2.0% for 2026-2027 and 2.5% for 2028 and after</b>	3.0% for 2025-2027 and 2.5% for 2028 and after
Inflation	<b>2.0% per year</b>	2.0% per year

Changes in economic assumptions resulted in a net increase in the pension obligations of \$241 million (2024 – net decrease of \$33 million). Changes in demographic assumptions resulted in net increase of \$94 million to the pension obligations for 2025 (2024 – no impact).

The life expectancy used in determining the mortality rates as at December 31 is as follows:

	<b>2025</b>	2024
Life expectancy at age 60 at December 31, 2025, and 2024 (in years)		
Males	<b>26</b>	26
Females	<b>29</b>	29
Life expectancy at age 60 at December 31, 2045, and 2044 (in years)		
Males	<b>28</b>	27
Females	<b>30</b>	30

### **c) Experience gains and losses**

Experience gains and losses represent the change in the pension obligations due to the difference between the expected experience and the actual results. During 2025, the experience gains were \$217 million (2024 – losses of \$181 million).

### **d) Sensitivity analysis**

This sensitivity analysis is hypothetical and must be used with caution. Changes in amounts based on these variations in assumptions generally cannot be extrapolated because the relationship of the change in assumptions to the change in amounts may not be linear. The sensitivity analysis has been calculated independently of changes in other significant assumptions. Changes in one factor may result in changes in another, which could amplify or reduce certain sensitivities. Methods used in determining this sensitivity analysis are consistent with those used to determine the pension obligations in 2025.

The mortality tables' sensitivity demonstrates the impact of an increase or decrease in the probability of death within a year for Plan members of various ages.

The discount rate used to estimate the present value of the pension obligations has a significant effect on the pension obligations at the end of the year. A decrease of 50 basis points in the discount rate would have increased the pension obligations by \$1,443 million, and an increase of 50 basis points in the discount rate would have decreased the pension obligations by \$1,315 million. The pension obligations are sensitive to changes in mortality rates. An increase in the assumed base mortality rates by 10% at every age would have decreased the pension obligations by \$561 million, and a decrease in the assumed base mortality rates by 10% at every age would have increased the pension obligations by \$573 million.

## 15. Supplementary Retirement Arrangement

The SRA provides Plan members and their survivors with benefits that, because of limitations imposed by the ITA, cannot be provided under a registered pension plan. The SRA, together with the Plan, provides overall pension benefits to eligible members.

The SRA is registered with the CRA as a Retirement Compensation Arrangement under registration number RC4102229 and is administered in accordance with the applicable requirements of the ITA. Because the assets of the SRA are held in a separate fund, the net assets available for benefits and the pension obligations of the SRA are not included in these financial statements.

## 16. Funding valuation

In accordance with the PBSA and the ITA, an actuarial valuation is required to be filed every year, unless the funded status is greater than 120% on a solvency basis, to estimate the Plan's surplus or deficit on a going-concern and solvency basis, and to determine the Plan's minimum funding requirements. The last actuarial valuation filed with OSFI and the CRA, as at December 31, 2024, disclosed again a strong funded position such that legislative thresholds were exceeded, and the Corporation was not permitted to make regular contributions for 2025; further, special solvency payments were not required.

The current estimate of the Plan's financial position as at December 31, 2025, indicates that the Plan remains strongly funded and it is expected that the Corporation will not be permitted to make regular contributions nor will special solvency payments be required for 2026. Final actuarial valuation results may differ significantly from these estimates.

The going-concern and solvency funded positions of the Plan are as follows (in millions of dollars, ratio in percentage):

Basis	December 31, 2025 <sup>1</sup>	December 31, 2024
Going-concern surplus using the smoothed value of the Plan assets <sup>2</sup>	\$ 7,448 129.0%	\$ 7,763 131.3%
Solvency surplus using market value of plan assets <sup>2</sup>	2,803 109.3%	2,696 109.1%
Solvency surplus to be funded using the three-year average solvency ratio basis <sup>3</sup>	2,346 107.8%	2,177 107.3%

1. Estimates of the financial position of the Plan as at December 31, 2025. Results of the actual actuarial valuation as at December 31, 2025, will be filed in 2026.

2. Going-concern ratio above 125% and solvency ratio above 105% therefore no current service contributions permitted.

3. Solvency ratio above 100% therefore no special solvency payments required.

Under CPA Canada Handbook Section 4600, the actuarial asset value adjustment is not included in the valuation methodology for accounting purposes. Therefore, the Plan surplus in these financial statements is different from the surplus determined by the funding valuation.

The following table provides a reconciliation between the surplus recorded in the valuation for funding purposes to the amount recorded in these financial statements.

<i>(in millions of dollars)</i>	<b>Extrapolation 2025</b>	Filed valuation 2024
Surplus per valuation for funding purposes	<b>\$ 7,448</b>	\$ 7,763
Actuarial asset value adjustment	<b>(263)</b>	(95)
Other	-	(209)
Surplus per financial statements	<b>\$ 7,185</b>	\$ 7,459

## 17. Capital

Management of the Plan defines its capital as the funded status [surplus/(deficit)] based on the fair value of the investment assets less the pension obligations as determined annually by a funding valuation prepared by an independent actuary. The funding surplus or deficit is used to measure the long-term health of the Plan to meet its obligations to its members and their survivors.

Management's objective, when managing the Plan's capital, is to ensure the Plan is fully funded to meet its benefit obligations over the long term through the management of investments, contribution rates and benefits.

Management has adopted a SIPP for the Plan, which sets investment objectives, guidelines and benchmarks used in investing the Plan's assets, permitted categories of investments, asset mix diversification and rate of return expectations. The Plan's SIPP was last amended on May 21, 2025. The Pension Committee is responsible for ensuring that the Plan's assets are managed in accordance with the SIPP and the objectives and goals outlined therein.

## 18. Related party transactions

The Plan had the following transactions with related parties:

### a) Transactions with the Corporation

Transactions with the Corporation were conducted in the normal course of activities and measured at the exchange amount. Included in administration expenses is \$19 million (2024 – \$21 million) for administration services provided by the Corporation to the Plan. Included in accounts payable and accrued liabilities is \$6 million (2024 – \$7 million) due to the Corporation for administration services provided to the Plan, which is unsecured and will be settled in cash.

### b) Key management personnel compensation

The Plan defines its key management personnel (KMP) as the Corporation's Board of Directors and senior executives responsible for planning, controlling and directing the activities of the Plan. As the Plan's KMP are employees of the Corporation, the remuneration, which includes short-term and post-employment benefits, is paid by the Corporation and the Plan reimburses the Corporation for a portion of these expenses.

The reimbursement for 2025 and 2024 for certain senior executives was \$918 thousand and \$914 thousand, respectively, and is included in the amount disclosed in note 18.a. No remuneration is charged from the Corporation to the Plan for the services provided by the Board of Directors of the Corporation and other senior executives. Full disclosure of the Board's remuneration can be found in the Corporation consolidated financial statements.

## **19. Commitments and guarantees**

In addition to derivative contracts (note 5.b), the Plan enters into commitments and guarantees related to the funding of investments. Future commitments to fund investments include investments in infrastructure, real estate, private equity and private debt limited partnership agreements. The future commitments are generally payable on demand based on the capital needs of the investments. As at December 31, 2025, these future commitments amounted to \$2,685 million (2024 – \$2,799 million). There was no payable under guarantees provided as part of investment transactions as at December 31, 2025 (2024 – nil). Guarantees and commitments are often provided as part of developing or holding an investment and as such often have no fixed expiration date.